Business, Finance and Planning

TO: $\quad$ Dr. Kathleen Smith, Interim Superintendent<br>FROM: Liam Hurley, Assistant Superintendent/Chief Financial \& Administrative Officer Sean Mannion, Director of Finance<br>Amy Mistrot, Director of Business Operations<br>Alyssa Baringer, Senior Budget Analyst<br>DATE: $\quad$ March 13, 2023<br>RE: FY23 Fiscal and Operational Update

This is the fourth FY23 update on the status of the fiscal and operational aspects of the school district. As of February 28, 2023, the district has spent $\$ 154.4$ million, or $59 \%$ of the annual budget of $\$ 262,070,208$. This is comparable to the percentage of the annual budget spent at this same time last year. The projections for all areas of spending for the year show that the district will conclude the year with a positive balance of $\$ 984,000$. This is an improvement of $\$ 302,000$ over last month's projection... The reasons for this improvement are detailed below.

The FY23 budget was developed with dependence on one-time funding of $\$ 4.6$ million. This included a planned Circuit Breaker carry forward from the prior year of $\$ 3.5$ million; the final FY22 carry forward was nearly $\$ 4.1$ million, or approximately $\$ 600,000$ more than planned. Given the uncertainty of the override and additional future budgetary pressure, NPS believes that it is prudent to build up a carryforward balance throughout the year as a means to aid the upcoming FY24 budget as well. In order to accomplish this, beginning in January 2023, NPS instituted a strict review process for both hiring and purchasing. In the forecast, a budget reserve of $\$ 1$ million is projected to be spent throughout the year due to unanticipated needs in FY23 and as a potential needed carry forward into FY24.

Please see Appendix A and B for a detailed projection by account type, and summaries for Student Services, Operations and Utilities. Below is a list of highlights from the current forecast:

- Salaries: Salaries are projected to end the year with a positive balance of $\$ 730,000$. This reflects an improvement of $\$ 160,000$ from the January forecast. March mid-year step, lane and COLA increases have been executed, per the bargaining agreements. The largest shifts occurred in Teachers $(-\$ 54,000)$, Custodial Overtime $(-\$ 188,000)$ and Work by Other Departments ($\$ 64,000$ ), with improvements in Aide Specialists $(+\$ 192,000)$ and Substitute Teachers ( $+\$ 186,000$ ). Salaries improved due to a variety of factors, including unfilled vacancies and mid-year leaves of absence.
- Benefits: Benefits are projected to end the year with a positive balance of $\$ 489,000$. This is an improvement of $\$ 94,000$ from last month's projection. The projection for health insurance shows a projected balance of $\$ 430,000$. Health insurance enrollment, which includes a contingency for new plans during the remainder of the school year, is lower than had originally been budgeted for the year. Dental insurance is projected to end the year with a small balance of $\$ 13,000$. Unemployment bills for the year have been more favorable than planned, leaving a positive balance of $\$ 46,000$. All other benefit lines are conservatively forecasted for the year.
- Utilities: Utilities are projected to end the year with a modest positive balance of approximately $\$ 79,000$. This is a projected improvement of $\$ 41,000$ over January's projection. This improvement is solely due to improvements in Natural Gas projections due to lower than
anticipated usage during this year's mild winter. Electricity usage is higher than was initially projected, but represents a return to pre-pandemic levels of usage. Delivery rates in natural gas are slightly higher than initially projected. Supply rates for both natural gas and electricity are locked-in for FY23 as planned in the budget. We will monitor utilities closely as the year progresses. Please see Appendix B for a detailed utilities projection by building.
- Maintenance: Maintenance spending is projected to end the year approximately $\$ 520,000$ dollars over the budgeted amount. This is a projected increase of $\$ 57,000$ over January's projection. The reasons for the overage are greater than anticipated HVAC repair costs districtwide; boiler repairs at Newton South High School; overages in the costs of the boiler installation at Franklin Elementary; and one-time expenses associated with the NECP remodel including the installation of the PA system, intrusion alarms, and access control system. The overall projection for all Operations accounts is negative by $\$ 709,000$, which includes $\$ 77,000$ of the small surplus in utilities mentioned previously. The projection for all Operations not including utilities spending is negative by $\$ 787,000$. Included in the projection is a $\$ 410,000$ credit from the City for school maintenance projects as planned in the FY23 budget. The City has already transferred approximately half of this funding. Please see the Operations Summary in Appendix A.
- Contracted Services: Contracted services are projected to end the year with a negative balance of $\$ 177,000$. This projection includes an overage in Contracted Services of $\$ 193,000$ in Student Services for temporary staff due to unfilled vacancies and needed mental health services for students. This is very similar to the January projection.
- Circuit Breaker: Preliminary FY23 Circuit Breaker funding was released by the State with total funding of $\$ 6,562,409$ for Newton. This is approximately $\$ 88,000$ more than the FY23 budget assumption. Circuit Breaker reimbursement for special education transportation, provided through the Student Opportunity Act (SOA), is projected to provide approximately $\$ 1,031,353$ for Newton. This is an increase from what was expected in the budget due to the State increasing the reimbursement rate for special education transportation from $50 \%$ to $75 \%$ for FY23. Please note, $75 \%$ is the maximum reimbursement rate for Circuit Breaker.
- Tuition: There were 121 out-of-district placements as of the end of February 2023, including agreements for unilateral placements. This is the same number of placements as the final number of placements from March 2022. The gross tuition projection for 2022-23 is $\$ 12.4$ million, with an additional contingency of $\$ 460,000$ for pending tuition placements. The overall projection for tuition results in a positive balance of $\$ 281,000$ due to additional Circuit Breaker carry forward as mentioned above, and savings due to fewer placements. The original gross budget for out-of-district tuition was $\$ 13.3$ million. This projection also includes an expected credit of $\$ 710,000$, as budgeted, from ESSER III grant funding.
Beginning in FY24, Operational Services Division (OSD) has approved a $14 \%$ rate increase for private school tuition. NPS is pursuing legislative advocacy to reduce this significant increase in advance of developing the FY24 budget.
- Transportation: Transportation is projected with a positive balance of $\$ 610,000$. This represents an improvement of $\$ 218,000$ over last month's projection. This surplus is almost entirely due to special education transportation, which is projected to end the year with a positive balance of $\$ 579,000$. These savings are due to the district experiencing difficulty hiring enough van drivers, leading to fewer routes and more students needing to share vans. Please note, a Circuit Breaker offset of $\$ 1,031,353$ for special education transportation is included in the projection as mentioned above.
- Supplies and Equipment: Spending for supplies and equipment are projected to be over budget with a negative balance of $\$ 482,000$. This represents an increase of $\$ 130,000$ from January's projected expenses. Supply expense projections increased by approximately $\$ 25,000$ from January's forecast. Equipment expense projections increased by approximately $\$ 105,000$, due to additional furniture and equipment needed at the new NECP building. NPS will continue to closely monitor these expenses throughout the year through the district-wide freeze on nonessential purchases.
- Athletics and Pre-School: Every year, the NPS budget includes a planned subsidy to the Newton North and South high school athletic programs to cover a portion of their costs. The total projected subsidy for FY23 is currently estimated at $\$ 1,500,000$. This is an increase of $\$ 250,000$ over the original budget due to rising costs for coaches' salaries, transportation and other expenses. Of these funds, $\$ 925,000$ has been provided as of February 2023, and the remaining $\$ 575,000$ will be evaluated and provided as needed in the rest of the school year. A detailed analysis of the high school athletic revenue and expenses by school is underway, which will inform if athletic fees may be considered for a recommended adjustment
Additionally, this year NPS is expected to subsidize the NECP Pre-School program by $\$ 70,000$. The NECP program has taken excellent fee collection measures to limit the losses in FY23, but salary costs have increased, while preschool tuition rates were held to the prior year's rate out of respect for the moving days required to open the new building after the December holiday week.
- Grants: NPS has just been awarded the School Nutrition Equipment Assistance grant for $\$ 19,809$, with which three pieces of equipment will be ordered for Newton South: a double oven, a double steamer, and a warmer. This equipment will be in addition to a recently awarded kitchen equipment bid that has provided much-needed kitchen equipment to replace the aging kitchen infrastructure across the district. The funding for the recently awarded bid will come from the Food Services account.

The School Nutrition Equipment Assistance grant was funded through the United States Department of Agriculture (USDA) and administered by the Massachusetts Department of Elementary and Secondary Education (DESE). Massachusetts was allocated \$1,166,241 in funding to award throughout the Commonwealth. Approximately $\$ 3,269,543$ in requests was received. Each district was capped at $\$ 20,000$ per application, so it is gratifying that Newton was awarded the full amount for which we applied.

The second NSF grant cycle will open on $3 / 13 / 23$ and close on $4 / 14 / 23$, at midnight. There will be an extensive review cycle - internally within NPS and then a full review with the NSF grants committee, after which the NSF Board will review and approve the slate of recommended grants. Final award decisions will be communicated to all applicants by Friday, 5/26/23.

- Food Services: Newton has recently gone out to bid and has now awarded almost 40 pieces of new equipment to replace the aging kitchen equipment infrastructure. We have secured DESE approval for the funding through the Food Services account, which has been bolstered by two years of higher reimbursements (revenue) during the Seamless Summer Option; a one-year adjustment to the federal reimbursements for FY23 reflective of the high-inflationary market this year; and two years of additional USDA support through Supply Chain Assistance Funds. We anticipate delivery in the next few weeks as product availability dictates.

Whitsons has been working to develop additional promotional activity to increase student participation. In February, students enjoyed National Tator Tot Day and Pasta Day events at the elementary level, a tailgate celebration at the middle and high schools the Friday before the

Superbowl, and a guest chef at Brown Middle School on $2 / 16 / 23$, who prepared Nashville Kickin' Chicken sandwiches. The reviews from the Brown students were very favorable! Whitsons is working to develop additional menu-based promotions in March and the later spring months.

- Fees: The Business Office has been working diligently to expand access to families to apply for the district financial waivers and to internal stakeholders so that all parties are aware of and can access this support. Upon expanding this access, we are now working with internal stakeholders to ensure that we are capturing all eligible fees to ensure that Newton is capturing all appropriate revenue.

We will be piloting a new outreach process with each high school this spring to leverage parent engagement during the spring sports, parent-orientation events. We have developed a flyer that each coach will share with families to clearly explain the required fee, how to either pay the fee through the MySchoolBucks or by check - or apply for a waiver, and to clearly articulate payment deadlines. This will be a targeted attempt to enhance communication and establish clear expectations at the beginning of the season.

We will then expand this outreach to the middle school athletic departments, the high school and middle school drama programs, and the elementary musical programs to ensure that the appropriate revenue is collected.

Thank you to the many individuals and departments that contributed to this report. Their conscientious work is represented by the range of information presented and is truly appreciated.

cc: Stephen Curley, Comptroller<br>Maureen Lemieux, Chief Financial Officer<br>Jonathan Yeo, Chief Operating Officer<br>Josh Morse, Commissioner of Public Buildings



| Account name | Account \# | SC Approved Budget (May 2022) | *Adjusted Budget | $\begin{aligned} & \text { Period } 8 \text { Exp. a/o } \\ & 2 / 28 / 23 \end{aligned}$ | YTD Encumb. + Exp. | Forecast Rest of Year | FY23 Final | Surplus (Deficit) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries: |  |  |  |  |  |  |  |  |
| Teacher Salaries | 510101 | \$110,528,910 | \$111,559,829 | \$9,270,963 | \$56,126,897 | \$55,188,480 | \$111,315,377 | \$244,452 |
| Coordinator Salaries | 510103 | \$2,463,724 | \$2,478,135 | \$209,234 | \$1,410,005 | \$1,064,515 | \$2,474,520 | \$3,615 |
| Music/Drama Salaries | 510104 | \$119,540 | \$119,540 | \$26,810 | \$64,003 | \$55,537 | \$119,540 |  |
| Psychologist Salaries | 510105 | \$3,561,706 | \$3,540,531 | \$288,857 | \$1,740,536 | \$1,759,090 | \$3,499,626 | \$40,905 |
| Guidance Counselor Salaries | 510106 | \$3,914,864 | \$3,934,239 | \$318,213 | \$1,932,915 | \$1,901,993 | \$3,834,908 | \$99,331 |
| Counselors Non-Guidance | 510107 | \$2,085,665 | \$2,083,471 | \$176,408 | \$1,023,480 | \$1,016,180 | \$2,039,660 | \$43,811 |
| School Legal Salaries | 510109 | \$156,139 | \$156,139 | \$13,204 | \$104,323 | \$52,815 | \$157,139 | (\$1,000) |
| Principal Salaries | 510110 | \$3,483,580 | \$3,533,527 | \$295,251 | \$2,350,637 | \$1,181,003 | \$3,531,639 | \$1,888 |
| Asst Principal Salaries | 510111 | \$1,727,945 | \$1,732,086 | \$142,563 | \$1,120,563 | \$610,561 | \$1,731,124 | \$962 |
| Schl Dept Head Salaries | 510112 | \$2,003,502 | \$2,023,184 | \$167,782 | \$1,126,364 | \$892,271 | \$2,018,635 | \$4,549 |
| Admin Support Salaries | 510114 | \$3,104,538 | \$3,065,769 | \$254,402 | \$2,013,577 | \$1,050,309 | \$3,063,886 | \$1,883 |
| Central Staff Salaries | 510115 | \$1,218,888 | \$1,234,153 | \$103,336 | \$829,833 | \$413,343 | \$1,243,176 | (\$9,023) |
| Supervisory Salaries | 510116 | \$712,704 | \$754,042 | \$61,551 | \$480,257 | \$263,878 | \$744,135 | \$9,907 |
| Specialist Salaries | 510117 | \$2,599,698 | \$2,498,994 | \$205,913 | \$1,267,244 | \$1,220,378 | \$2,487,622 | \$11,372 |
| Housemaster Salaries | 510118 | \$1,105,680 | \$1,108,741 | \$91,223 | \$555,928 | \$552,812 | \$1,108,740 | \$1 |
| Asst. Directors Salaries | 510119 | \$118,663 | \$118,663 | \$9,926 | \$58,511 | \$60,152 | \$118,663 |  |
| Directors Salaries | 510120 | \$887,188 | \$901,120 | \$75,559 | \$576,911 | \$323,733 | \$900,644 | \$476 |
| Tech Support Assist.Salaries | 510121 | \$813,097 | \$791,417 | \$66,138 | \$517,326 | \$270,268 | \$787,594 | \$3,823 |
| Vice Principals Salaries | 510123 | \$276,956 | \$276,192 | \$23,034 | \$183,133 | \$93,058 | \$276,191 | \$1 |
| Medical Salaries | 510133 | \$1,345,841 | \$1,320,861 | \$109,689 | \$659,734 | \$641,206 | \$1,300,940 | \$19,921 |
| Summer Day Salaries | 510136 | \$72,420 | \$72,420 |  | \$26,421 | \$54,680 | \$81,101 | $(\$ 8,681)$ |
| Librarian Salaries | 510138 | \$1,857,668 | \$1,849,545 | \$145,598 | \$890,154 | \$882,394 | \$1,772,548 | \$76,997 |
| Social Worker Salaries | 510140 | \$2,243,161 | \$2,225,929 | \$181,365 | \$1,086,931 | \$1,099,969 | \$2,186,900 | \$39,029 |
| Secretarial Salaries | 510221 | \$5,021,797 | \$4,829,622 | \$428,441 | \$3,241,726 | \$1,681,382 | \$4,923,108 | $(\$ 93,486)$ |
| Summer Aide-Timesheets | 510311 | \$765,000 | \$772,320 |  | \$848,535 |  | \$848,535 | $(\$ 76,215)$ |
| Aide-Timesheets | 510312 | \$149,500 | \$149,500 | \$23,022 | \$113,035 | \$86,653 | \$199,688 | $(\$ 50,188)$ |
| Aide Salaries-40 Hrs | 510316 | \$10,908,483 | \$10,319,015 | $(\$ 26,584)$ | \$6,713,010 | \$3,598,994 | \$10,312,004 | \$7,011 |
| Aide Specialist-40 Hrs | 510318 | \$10,890,830 | \$11,373,542 | \$1,203,886 | \$7,110,013 | \$4,073,478 | \$11,183,491 | \$190,051 |
| ISS Salaries | 510320 | \$1,101,733 | \$1,102,283 | \$96,173 | \$512,591 | \$444,000 | \$956,591 | \$145,693 |
| Custodial/Maint Salaries | 510331 | \$5,433,775 | \$5,433,775 | \$413,526 | \$3,498,163 | \$1,890,000 | \$5,388,163 | \$45,612 |
| Non-Aligned Salaries | 510340 | \$909,392 | \$1,078,959 | \$91,632 | \$748,916 | \$375,395 | \$1,124,310 | $(\$ 45,351)$ |
| Timesheet Salaries | 510342 | \$55,000 | \$55,000 | \$6,569 | \$38,388 | \$26,000 | \$64,388 | $(\$ 9,388)$ |
| Lunchroom Attendants - Elem | 510345 | \$142,200 | \$142,200 | \$11,555 | \$54,139 | \$68,525 | \$122,664 | \$19,536 |
| Elected Offcl W/Benefits | 511103 | \$62,000 | \$62,000 | \$5,167 | \$41,334 | \$20,667 | \$62,001 | (\$1) |
| Work Study Wages | 512003 | \$49,140 | \$49,140 | \$6,452 | \$30,958 | \$21,750 | \$52,708 | $(\$ 3,568)$ |
| Coaches \& Officials Wages | 512004 | \$185,077 | \$185,077 | \$20,406 | \$191,723 | $(\$ 26,223)$ | \$165,500 | \$19,577 |
| Substitute Clerical Wages | 512005 | \$70,000 | \$70,000 | \$6,746 | \$46,351 | \$34,000 | \$80,351 | $(\$ 10,351)$ |
| Substitute Teachers | 512006 | \$1,420,000 | \$1,420,000 | \$133,463 | \$634,395 | \$600,000 | \$1,234,395 | \$185,605 |
| School Tutors | 512007 | \$40,628 | \$40,628 | \$3,047 | \$8,872 | \$15,000 | \$23,872 | \$16,756 |
| Interns | 512008 | \$309,000 | \$309,000 | \$23,400 | \$144,381 | \$37,332 | \$181,713 | \$127,288 |
| Music Accompanists | 512009 | \$51,963 | \$51,963 | \$6,255 | \$28,815 | (\$6,215) | \$22,600 | \$29,363 |
| School Chaperones | 512010 | \$11,653 | \$11,653 | \$500 | \$5,550 | \$3,989 | \$9,539 | \$2,114 |
| Regular Overtime | 513010 | \$333,500 | \$333,500 | \$142,325 | \$873,115 | (\$181,500) | \$691,615 | (\$358,115) |
| Work By Other Depts. | 513040 | \$74,600 | \$60,507 | \$5,588 | \$48,089 | \$40,540 | \$88,629 | $(\$ 28,122)$ |
| Work By Public Buildings | 51304B | \$109,481 | \$174,337 | \$21,416 | \$195,753 | \$60,000 | \$255,753 | $(\$ 81,416)$ |
| Longevity | 514001 | \$1,089,061 | \$265,190 | \$5,448 | \$49,040 | \$210,323 | \$259,363 | \$5,827 |
| Education Incentive Pay | 514003 | \$625,000 | \$125,000 |  |  | \$125,000 | \$125,000 |  |
| Shift Differential | 514004 | \$251,613 | \$251,613 | \$19,252 | \$164,073 | \$91,872 | \$255,945 | $(\$ 4,332)$ |
| Unit C Licensure | 514010 | \$25,000 | \$25,000 | \$1,526 | \$9,878 | \$8,080 | \$17,958 | \$7,042 |
| Firing License | 514305 | \$2,400 | \$2,400 | \$415 | \$5,013 | \$2,070 | \$7,083 | $(\$ 4,683)$ |
| Other Stipends | 514309 | \$599,710 | \$526,401 | \$18,789 | \$235,038 | \$291,259 | \$526,296 | \$105 |
| School Extra Assignments | 514310 | \$539,970 | \$511,576 | \$18,149 | \$108,575 | \$342,779 | \$451,354 | \$60,222 |
| Summer Other Stipends | 514319 | \$784,323 | \$777,003 |  | \$694,263 | \$25,000 | \$719,263 | \$57,740 |
| Other Compensation | 515000 | \$2,500 | \$2,500 |  |  | \$2,500 | \$2,500 |  |
| Retirement Incentive | 515001 | \$55,000 | \$55,000 | \$3,500 | \$8,500 | \$46,500 | \$55,000 |  |
| Sick Leave Buy Back | 515004 | \$96,000 | \$96,000 | \$6,180 | \$26,180 | \$69,820 | \$96,000 |  |
| Vacation Buy Back | 515006 | \$25,000 | \$25,000 |  |  | \$30,000 | \$30,000 | $(\$ 5,000)$ |
| Incentive-Sick Leave | 515010 | \$60,000 | \$60,000 |  | \$41,424 | \$18,576 | \$60,000 | (\$0) |
| Clothing Allowance | 515101 | \$49,500 | \$49,500 |  | \$46,200 | \$6,600 | \$52,800 | $(\$ 3,300)$ |
| Non-Elective 403B Contrib. | 515204 | \$21,381 | \$21,381 |  |  | \$21,381 | \$21,381 |  |
| SUBTOTAL SALARIES |  | \$188,723,287 | \$188,196,112 | \$14,933,261 | \$102,661,717 | \$84,804,151 | \$187,465,868 | \$730,244 |


| Account name | Account \# | SC Approved Budget (May 2022) | *Adjusted Budget | Period 8 Exp. alo 2/28/23 | $\begin{aligned} & \text { YTD Encumb. + } \\ & \text { Exp. } \end{aligned}$ | Forecast Rest of Year | FY23 Final | Surplus (Deficit) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Suspense - To be transferred: |  |  |  |  |  |  |  |  |
| Schl Fund 01 Suspense | 51000A |  |  | \$10,016 | \$96,450 | (\$96,450) |  |  |
| Refund Payroll Deduc Susp. | 51000 N |  |  |  |  |  |  |  |
| SUBTOTAL SUSPENSE, ETC |  |  |  | \$10,016 | \$96,450 | $(\$ 96,450)$ |  |  |
| Benefits: |  |  |  |  |  |  |  |  |
| Unemployment Benefits | 570200 | \$400,000 | \$400,000 |  | \$144,295 | \$210,000 | \$354,295 | \$45,705 |
| Vehicle Use Reimbursement | 571000 | \$117,511 | \$117,511 | \$10,202 | \$70,036 | \$44,359 | \$114,395 | \$1 |
| Claims/Settlements | 572500 | \$75,000 | \$75,000 | \$66 | \$35,066 | \$39,934 | \$75,000 |  |
| Workers Comp Insurance | 575007 | \$400,000 | \$400,000 |  | \$400,000 |  | \$400,000 |  |
| Dental Insurance | 57DENT | \$590,742 | \$590,742 | \$47,788 | \$297,440 | \$280,335 | \$577,775 | \$12,967 |
| Disability Insurance | 57DISA | \$14,318 | \$14,318 |  | \$3,511 | \$9,438 | \$12,949 | \$1,369 |
| Health Insurance | 57 HLTH | \$34,924,414 | \$34,924,414 | \$2,232,099 | \$18,784,819 | \$15,710,330 | \$34,495,149 | \$429,265 |
| Basic Life Insurance | 57LIFE | \$43,000 | \$43,000 | \$1,824 | \$11,936 | \$31,064 | \$43,000 |  |
| Medicare Payroll Tax | 57MEDA | \$2,535,977 | \$2,535,977 | \$223,062 | \$1,407,162 | \$1,128,815 | \$2,535,977 |  |
| Medicare Part B Reimb | 57MEDB | \$1,349,954 | \$1,349,954 |  |  | \$1,349,954 | \$1,349,954 |  |
| Other Post Employment Benef | 570PEB | \$2,993,399 | \$2,993,399 | \$246,563 | \$1,558,684 | \$1,434,715 | \$2,993,399 |  |
| SUBTOTAL BENEFITS |  | \$43,444,315 | \$43,444,315 | \$2,761,605 | \$22,712,949 | \$20,238,944 | \$42,951,893 | \$489,308 |
| Utilities: |  |  |  |  |  |  |  |  |
| Electricity | 521000 | \$3,131,337 | \$3,118,175 | \$231,370 | \$1,615,477 | \$1,463,386 | \$3,078,863 | \$39,312 |
| Natural Gas | 521100 | \$1,579,588 | \$1,579,588 | \$88,762 | \$884,019 | \$631,965 | \$1,515,984 | \$63,604 |
| Heating Oil | 541200 | \$93,581 | \$103,197 |  | \$103,197 | \$9,300 | \$112,497 | $(\$ 9,300)$ |
| Telephone | 534010 | \$122,000 | \$121,120 |  | \$57,164 | \$69,900 | \$127,064 | $(\$ 5,944)$ |
| Cellular Telephones | 534020 | \$54,000 | \$54,000 | \$2,921 | \$23,669 | \$39,448 | \$63,117 | (\$9,117) |
| Internet Access Charges | 534040 | \$45,000 | \$45,000 |  | \$43,025 |  | \$43,025 | \$1,975 |
| Gasoline | 548000 | \$7,250 | \$7,250 |  | \$7,746 | \$811 | \$8,557 | (\$1,307) |
| Diesel Fuel | 548100 | \$2,000 | \$6,426 | \$3,546 | \$6,426 |  | \$6,426 |  |
| SUBTOTAL UTILITIES |  | \$5,034,756 | \$5,034,756 | \$326,600 | \$2,740,722 | \$2,214,810 | \$4,955,532 | \$79,224 |
| Maintenance: |  |  |  |  |  |  |  |  |
| Rental - Vehicles | 527300 | \$4,000 | \$4,000 |  | \$2,000 | \$2,000 | \$4,000 |  |
| Rental - Equipment | 527400 | \$36,710 | \$32,599 |  | \$22,788 | \$10,031 | \$32,819 | (\$220) |
| Motor Vehicle Inspections | 530300 | \$250 | \$250 |  | \$3 | \$247 | \$250 | \$0 |
| Building Maint Supplies | 543000 | \$223,044 | \$239,974 | \$12,656 | \$246,177 | \$15,390 | \$261,567 | $(\$ 21,592)$ |
| Cleaning/Custodial Supplies | 545000 | \$185,033 | \$185,033 |  | \$177,651 | \$53,082 | \$230,733 | $(\$ 45,700)$ |
| Tires \& Tire Supplies | 548200 | \$1,000 | \$1,000 |  |  | \$1,000 | \$1,000 |  |
| Auto Repair Parts | 548400 | \$2,000 | \$2,000 |  | \$436 | \$1,646 | \$2,082 | (\$82) |
| Chemicals | 559700 | \$63,000 | \$29,823 |  | \$13,935 | \$28,927 | \$42,862 | $(\$ 13,040)$ |
| Office Equipment R\&M | 524010 | \$112,992 | \$78,530 |  | \$86,771 | \$44,461 | \$131,232 | $(\$ 52,702)$ |
| Motor Vehicle R\&M | 524030 | \$1,750 | \$4,511 |  | \$4,511 | \$703 | \$5,214 | (\$703) |
| Computer Equipment R\&M | 524050 | \$253,000 | \$303,507 | \$12,466 | \$273,412 | \$34,000 | \$307,412 | $(\$ 3,905)$ |
| Communications Equip R\&M | 524060 | \$2,500 |  |  |  | \$2,500 | \$2,500 | $(\$ 2,500)$ |
| Public Building R\&M | 524070 | \$2,725,615 | \$2,694,713 | \$230,265 | \$2,597,743 | \$400,021 | \$2,997,764 | (\$303,051) |
| Departmental Equip R\&M | 524080 | \$25,000 | \$44,800 | \$487 | \$48,224 | \$17,768 | \$65,992 | $(\$ 21,192)$ |
| Software Maintenance | 524100 | \$538,000 | \$501,098 | \$25 | \$495,243 | \$40,600 | \$535,843 | $(\$ 34,745)$ |
| Instructional Equipment R \& M | 524140 | \$72,000 | \$72,000 |  | \$92,082 |  | \$92,082 | $(\$ 20,082)$ |
| SUBTOTAL MAINTENANCE |  | \$4,245,894 | \$4,193,837 | \$255,900 | \$4,060,974 | \$652,376 | \$4,713,350 | (\$519,513) |
| Contract Services + Travel: |  |  |  |  |  |  |  |  |
| Document Shredding | 524500 | \$3,000 | \$3,000 |  | \$2,000 | \$1,000 | \$3,000 |  |
| Consultants | 530100 | \$979,415 | \$1,080,044 | \$24,760 | \$1,112,792 | \$177,899 | \$1,290,691 | (\$210,647) |
| Auditing Services | 530201 | \$7,500 | \$7,500 |  | \$7,300 |  | \$7,300 | \$200 |
| Tutoring Services | 530210 | \$20,000 | \$20,000 |  | \$19,880 | \$120 | \$20,000 |  |
| Document Preservation | 530400 | \$6,415 | \$6,415 |  | \$6,346 |  | \$6,346 | \$69 |
| Photographic Services | 530600 | \$1,500 | \$1,500 |  | \$910 | \$600 | \$1,510 | (\$10) |
| Legal Services | 530900 | \$40,000 | \$99,575 |  | \$83,501 | \$16,200 | \$99,701 | (\$126) |
| Temporary Staffing Services | 531300 | \$675,000 | \$675,000 | \$54,646 | \$650,423 | $(\$ 14,081)$ | \$636,342 | \$38,658 |
| Training Expenses | 531900 | \$76,500 | \$56,500 |  | \$26,674 | \$7,000 | \$33,674 | \$22,826 |
| Fee Instructors | 535000 | \$24,492 | \$24,492 |  | \$2,638 | \$20,000 | \$22,638 | \$1,854 |
| Fee Umpires/Officials | 535100 | \$17,100 | \$13,500 | \$18,000 | \$29,167 | \$1,285 | \$30,452 | $(\$ 16,952)$ |
| In-State Conferences | 571100 | \$71,195 | \$70,887 | \$1,492 | \$64,342 | \$17,461 | \$81,803 | $(\$ 10,916)$ |
| Out-Of-State Travel | 572000 | \$9,700 | \$3,793 |  | \$1,910 | \$3,226 | \$5,136 | $(\$ 1,343)$ |
| Insurance | 575000 | \$2,000 |  |  |  |  |  |  |
| Employee Honesty Bonds | 575005 | \$2,100 | \$2,100 |  | \$3,000 |  | \$3,000 | (\$900) |
| SUBTOTAL CONTRACT SVCS. |  | \$1,935,917 | \$2,064,306 | \$98,898 | \$2,010,882 | \$230,710 | \$2,241,592 | (\$177,286) |


| Account name | Account \# | SC Approved Budget (May 2022) | *Adjusted Budget | Period 8 Exp. alo 2/28/23 | $\begin{aligned} & \text { YTD Encumb. + } \\ & \text { Exp. } \end{aligned}$ | Forecast Rest of Year | FY23 Final | Surplus (Deficit) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tuition: |  |  |  |  |  |  |  |  |
| Tuition Assistance | 532100 | \$171,500 | \$171,500 |  | (\$23,526) | \$171,500 | \$147,974 | \$23,526 |
| In-District Tuitions | 532201 | \$109,965 | \$109,965 |  | \$24,572 | \$81,953 | \$106,525 | \$3,440 |
| Out-Of-District Tuitions | 532202 | \$4,081,655 | \$3,979,355 | \$2,995,346 | \$6,566,931 | (\$2,868,872) | \$3,698,059 | \$281,296 |
| Summer Tuitions | 532203 | \$15,000 | \$15,000 |  | \$200 |  | \$200 | \$14,800 |
| Employee Trans Incentive | 538300 | \$6,000 | \$6,000 |  | \$55 | \$6,000 | \$6,055 | (\$55) |
| SUBTOTAL TUITION |  | \$4,384,120 | \$4,281,820 | \$2,995,346 | \$6,568,232 | (\$2,609,419) | \$3,958,813 | \$323,007 |
| Transportation: |  |  |  |  |  |  |  |  |
| Pupil Transportation | 538301 | \$3,086,800 | \$3,086,800 | \$373,680 | \$3,736,800 | $(\$ 680,000)$ | \$3,056,800 | \$30,000 |
| Field Trip Transportation | 538302 | \$71,583 | \$71,033 | \$4,230 | \$66,679 | \$3,350 | \$70,029 | \$1,004 |
| Private School Transportation | 538303 | \$226,800 | \$226,800 | \$22,680 | \$226,800 |  | \$226,800 |  |
| Special Ed. Transportation | 538304 | \$5,682,671 | \$4,889,278 | \$508,285 | \$4,870,735 | (\$560,785) | \$4,309,950 | \$579,328 |
| SUBTOTAL TRANSPORTA |  | \$9,067,854 | \$8,273,911 | \$908,875 | \$8,901,014 | (\$1,237,435) | \$7,663,579 | \$610,332 |
| Supplies, etc. |  |  |  |  |  |  |  |  |
| Postage | 534100 | \$50,870 | \$45,855 |  | \$4,420 | \$36,083 | \$40,503 | \$5,352 |
| Printing | 534200 | \$42,572 | \$61,326 | \$24,450 | \$62,430 | $(\$ 6,175)$ | \$56,255 | \$5,071 |
| Advertising/Publications | 534300 | \$20,903 | \$20,903 |  | \$17,269 | \$2,500 | \$19,769 | \$1,134 |
| Office Supplies | 542000 | \$93,437 | \$96,629 | (\$9) | \$60,745 | \$24,468 | \$85,213 | \$11,416 |
| Instructional Supplies | 542200 | \$1,405,232 | \$1,471,341 | \$1,247 | \$1,333,248 | \$127,850 | \$1,461,098 | \$10,243 |
| Communications Supplies | 543400 | \$3,600 |  |  |  | \$3,600 | \$3,600 | $(\$ 3,600)$ |
| Medical Supplies | 550000 | \$35,000 | \$35,000 | \$3,618 | \$46,079 |  | \$46,079 | (\$11,079) |
| Printing Supplies | 550100 | \$53,000 | \$53,000 |  | \$5,753 | \$47,247 | \$53,000 | (\$0) |
| Paper Goods \& Supplies | 552300 | \$100,000 | \$102,466 |  | \$101,906 | \$560 | \$102,466 | (\$0) |
| Public Safety Supplies | 558000 | \$4,490 | \$5,689 |  | \$5,499 | \$190 | \$5,689 | \$0 |
| Library Supplies | 558300 | \$90,550 | \$89,773 | (\$3) | \$86,951 | \$2,522 | \$89,473 | \$301 |
| Computer Supplies | 558500 | \$41,722 | \$35,967 |  | \$23,816 | \$10,665 | \$34,481 | \$1,486 |
| Books/Manuals/Periodicals | 559200 | \$30,010 | \$62,606 | (\$17) | \$27,572 | \$34,820 | \$62,392 | \$214 |
| Textbooks | 559201 | \$264,970 | \$145,890 | \$9 | \$97,190 | \$36,200 | \$133,390 | \$12,500 |
| Replacement Textbooks | 559202 | \$12,000 | \$1,000 |  |  | \$755 | \$755 | \$245 |
| Awards \& Trophies | 559300 | \$1,000 | \$2,400 |  | \$1,000 |  | \$1,000 | \$1,400 |
| Refreshments/Meals | 571200 | \$12,090 | \$13,144 |  | \$8,921 | \$3,878 | \$12,799 | \$345 |
| Special Event Expenses | 571600 | \$4,850 | \$4,850 |  | \$225 | \$4,375 | \$4,600 | \$250 |
| Scholarships/Awards | 571800 | \$6,600 | \$7,411 |  | \$7,411 |  | \$7,411 | \$0 |
| Moving Expenses | 572700 | \$51,000 | \$91,000 | \$21,618 | \$77,616 | \$26,000 | \$103,616 | (\$12,616) |
| Dues \& Subscriptions | 573000 | \$90,095 | \$81,645 | \$481 | \$57,099 | \$21,792 | \$78,891 | \$2,754 |
| SUBTOTAL SUPPLIES |  | \$2,413,991 | \$2,427,896 | \$51,393 | \$2,025,151 | \$377,330 | \$2,402,481 | \$25,415 |


| Equipment: |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Printing Equipment 585100 |  |  |  |  |  |  |  |
| Pc Hardware-Admin 585111 | \$143,770 | \$141,582 | (\$5) | \$255,734 | \$26,000 | \$281,734 | (\$140,151) |
| Pc Hardware-Instructional 585112 | \$581,055 | \$573,653 | (\$3,676) | \$628,224 | \$14,500 | \$642,724 | $(\$ 69,072)$ |
| Pc Software-Admin 585121 | \$128,000 | \$262,732 |  | \$180,514 | \$80,140 | \$260,654 | \$2,079 |
| Pc Software-Instructional 585122 | \$280,180 | \$206,765 | \$311 | \$209,369 | \$48,723 | \$258,092 | $(\$ 51,327)$ |
| Audio-Visual Equipment 585130 | \$3,000 | \$3,000 |  | \$2,995 |  | \$2,995 | \$5 |
| Office Equipment 585140 | \$64,000 | \$88,703 | \$0 | \$63,859 | \$21,310 | \$85,169 | \$3,535 |
| Minor Office Equipment 585141 | \$2,000 | \$2,000 |  |  | \$2,000 | \$2,000 |  |
| Office Furniture 585150 | \$45,100 | \$43,000 |  | \$70,953 | \$45,800 | \$116,753 | $(\$ 73,753)$ |
| Classroom Furniture 585160 | \$84,769 | \$74,319 | \$2,846 | \$169,144 | \$78,748 | \$247,892 | (\$173,573) |
| Housekeeping Equipment 585171 | \$75,000 | \$75,000 |  | \$44,082 | \$30,918 | \$75,000 | (\$0) |
| Radio Communic Equipment 585190 | \$3,000 | \$3,000 |  | \$2,248 |  | \$2,248 | \$752 |
| Instructional Equipment 585210 | \$125,200 | \$144,500 |  | \$87,241 | \$62,818 | \$150,059 | $(\$ 5,559)$ |
| SUBTOTAL EQUIPMENT | \$1,535,074 | \$1,618,256 | (\$524) | \$1,714,364 | \$410,957 | \$2,125,321 | $(\$ 507,065)$ |
| HS Pre-School Programs |  |  |  |  |  |  |  |
| Trnsfr from NNHS Pre-School 594200 |  |  |  |  |  |  |  |
| Trnsfr from NSHS Pre-School 594205 |  |  |  |  | \$70,000 | \$70,000 | $(\$ 70,000)$ |
| SUBTOTAL PRE-SCHOOL |  |  |  |  | \$70,000 | \$70,000 | $(\$ 70,000)$ |
| Athletic Revolving Account: |  |  |  |  |  |  |  |
| Transf-Schl Revl Fund NNHS 594020 | \$600,000 | \$750,000 |  | \$450,000 | \$300,000 | \$750,000 |  |
| Transf-Schl Revl Fund NSHS 594025 | \$650,000 | \$750,000 |  | \$475,000 | \$275,000 | \$750,000 |  |
| SUBTOTAL ATHLETIC | \$1,250,000 | \$1,500,000 |  | \$925,000 | \$575,000 | \$1,500,000 |  |
| Budget Reserve |  |  |  |  |  |  |  |
| Budget Reserve 579000 |  | \$1,000,000 |  |  | \$1,000,000 | \$1,000,000 |  |
| SUBTOTAL FY19 RESERVE |  | \$1,000,000 |  |  | \$1,000,000 | \$1,000,000 |  |
| School Lunch Fund |  |  |  |  |  |  |  |
| Transf-School Lunch Fund 594600 | \$35,000 | \$35,000 |  |  | \$35,000 | \$35,000 |  |
| SUBTOTAL SCHOOL LUNCH FUND | \$35,000 | \$35,000 |  |  | \$35,000 | \$35,000 |  |
| Subtotal | \$262,070,208 | \$262,070,208 | \$22,341,369 | \$154,417,453 | \$106,665,975 | \$261,083,428 | \$983,666 |
| Grand Total | \$262,070,208 | \$262,070,208 | \$22,341,369 | \$154,417,453 | \$106,665,975 | \$261,083,428 | \$983,666 |

FY23 Total Appropriation

| Student Services |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


|  | Adjusted <br> Budget | Period 8 <br> Exp. alo <br> 2/28/23 | YTD <br> Encumb. + <br> Exp. | Forecast <br> Rest of Year | FY23 Final | Surplus <br> (Deficit) |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Operations Salaries without Custodial | $\$ 536,990$ | $\$ 45,306$ | $\$ 356,435$ | $\$ 181,299$ | $\$ 537,734$ | $-\$ 744$ |
| Custodial Salaries and Overtime | $\$ 6,232,333$ | $\$ 580,740$ | $\$ 4,674,524$ | $\$ 1,875,945$ | $\$ 6,550,470$ | $-\$ 318,137$ |
| Work By Other Departments* | $\$ 229,244$ | $\$ 27,005$ | $\$ 243,842$ | $\$ 98,040$ | $\$ 341,882$ | $-\$ 112,638$ |
| Work Study Wages | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| SUBTOTAL SALARIES | $\$ 6,998,567$ | $\$ 653,050$ | $\$ 5,274,802$ | $\$ 2,155,284$ | $\$ 7,430,086$ | $-\$ 431,519$ |
| SUBTOTAL BENEFITS | $\$ 1,433,640$ | $\$ 115,579$ | $\$ 989,488$ | $\$ 432,375$ | $\$ 1,421,864$ | $\$ 11,776$ |
| Utilities (not including Internet Access) | $\$ 4,989,756$ | $\$ 326,600$ | $\$ 2,697,697$ | $\$ 2,214,810$ | $\$ 4,912,507$ | $\$ 77,249$ |
| Maintenance | $\$ 2,996,771$ | $\$ 243,408$ | $\$ 2,886,379$ | $\$ 460,684$ | $\$ 3,347,063$ | $-\$ 350,293$ |
| Cleaning/Custodial Supplies | $\$ 185,033$ | $\$ 0$ | $\$ 134,849$ | $\$ 53,082$ | $\$ 187,931$ | $-\$ 2,898$ |
| Equipment | $\$ 100,230$ | $\$ 0$ | $\$ 69,313$ | $\$ 39,009$ | $\$ 108,322$ | $-\$ 8,091$ |
| All Other Expenses | $\$ 127,975$ | $\$ 285$ | $\$ 119,405$ | $\$ 14,195$ | $\$ 133,600$ | $-\$ 5,625$ |
| SUBTOTAL EXPENSES | $\$ 8,399,765$ | $\$ 570,293$ | $\$ 5,907,643$ | $\$ 2,781,780$ | $\$ 8,689,423$ | $-\$ 289,657$ |
| Total All Operations (with Utilities) | $\$ 16,831,972$ | $\$ 1,338,922$ | $\$ 12,171,933$ | $\$ 5,369,439$ | $\$ 17,541,372$ | $-\$ 709,400$ |


| School | Sq. Ft. | FY19 Actual |  | FY20 Actual |  | FY21 Actual |  | FY22 Actual |  | FY23 Budget |  |  |  | FY23 Projected |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total | Cost/Sq. Ft . | Total | Cost/Sq. <br> Ft . | Total | Cost/Sq. <br> Ft. | Total | Cost/Sq. <br> Ft. | Electric | Gas | Total | Cost/Sq. Ft. | Electric | Gas | Total | Cost/Sq. Ft . |
| Angier | 76,500 | \$126,286 | \$1.65 | \$125,909 | \$1.65 | \$143,520 | \$1.88 | \$162,747 | \$2.13 | \$112,069 | \$25,400 | \$137,469 | \$1.80 | \$121,244 | \$34,613 | \$155,858 | \$2.04 |
| Aquinas | 51,065 | \$58,733 | \$2.07 | \$45,828 | \$0.90 | \$47,657 | \$0.93 | \$59,202 | \$1.16 | \$40,889 | \$2,184 | \$43,073 | \$0.84 | \$58,094 | \$1,794 | \$59,888 | \$1.17 |
| Bowen | 69,535 | \$90,893 | \$1.31 | \$70,927 | \$1.02 | \$100,523 | \$1.45 | \$119,223 | \$1.71 | \$30,977 | \$66,878 | \$97,855 | \$1.41 | \$18,838 | \$67,379 | \$86,216 | \$1.24 |
| Burr | 55,399 | \$56,383 | \$1.02 | \$46,622 | \$0.84 | \$60,761 | \$1.10 | \$67,292 | \$1.21 | \$37,411 | \$27,488 | \$64,899 | \$1.17 | \$35,617 | \$24,656 | \$60,273 | \$1.09 |
| Cabot | 43,584 | \$0 | n/a | \$119,651 | \$2.75 | \$150,011 | \$3.44 | \$161,833 | \$3.71 | \$146,766 | \$30,258 | \$177,024 | \$4.06 | \$118,430 | \$22,739 | \$141,169 | n/a |
| Countryside | 49,612 | \$124,105 | \$2.50 | \$96,928 | \$1.95 | \$127,394 | \$2.57 | \$153,804 | \$3.10 | \$82,618 | \$56,156 | \$138,774 | \$2.80 | \$104,548 | \$52,364 | \$156,912 | \$3.16 |
| Franklin | 62,746 | \$141,005 | \$1.84 | \$95,992 | \$1.53 | \$100,855 | \$1.61 | \$133,842 | \$2.13 | \$41,304 | \$69,711 | \$111,015 | \$1.77 | \$49,878 | \$80,241 | \$130,119 | \$2.07 |
| Horace Mann | 53,532 | \$61,633 | \$1.63 | \$94,515 | \$1.77 | \$120,103 | \$2.24 | \$119,937 | \$2.24 | \$108,564 | \$24,709 | \$133,273 | \$2.49 | \$82,865 | \$27,083 | \$109,948 | \$2.05 |
| Lincoln-Eliot | 51,074 | \$110,209 | \$2.26 | \$90,696 | \$1.78 | \$108,546 | \$2.13 | \$107,752 | \$2.11 | \$54,321 | \$65,857 | \$120,178 | \$2.35 | \$57,066 | \$61,908 | \$118,974 | \$2.33 |
| Mason-Rice | 43,000 | \$85,378 | \$1.96 | \$72,204 | \$1.68 | \$71,428 | \$1.66 | \$103,840 | \$2.41 | \$45,857 | \$38,720 | \$84,577 | \$1.97 | \$52,170 | \$35,666 | \$87,836 | \$2.04 |
| Memorial-Spaulding | 68,775 | \$128,088 | \$1.95 | \$128,297 | \$1.87 | \$143,129 | \$2.08 | \$144,834 | \$2.11 | \$63,851 | \$77,022 | \$140,873 | \$2.05 | \$76,997 | \$69,716 | \$146,713 | \$2.13 |
| Peirce | 36,050 | \$58,472 | \$2.95 | \$31,140 | \$0.86 | \$30,203 | \$0.84 | \$37,698 | \$1.05 | \$28,489 | \$7,127 | \$35,616 | \$0.99 | \$33,445 | \$6,963 | \$40,409 | \$1.12 |
| Underwood | 43,300 | \$93,601 | \$2.18 | \$80,160 | \$1.85 | \$91,900 | \$2.12 | \$107,650 | \$2.49 | \$26,096 | \$68,396 | \$94,492 | \$2.18 | \$32,873 | \$61,086 | \$93,958 | \$2.17 |
| Ward | 38,000 | \$85,986 | \$2.34 | \$73,132 | \$1.92 | \$86,786 | \$2.28 | \$89,037 | \$2.34 | \$28,146 | \$63,200 | \$91,346 | \$2.40 | \$31,183 | \$58,659 | \$89,842 | \$2.36 |
| Williams | 41,700 | \$85,884 | \$2.18 | \$66,698 | \$1.60 | \$74,590 | \$1.79 | \$84,266 | \$2.02 | \$40,758 | \$52,045 | \$92,803 | \$2.23 | \$35,086 | \$55,277 | \$90,363 | \$2.17 |
| Zervas | 78,800 | \$61,060 | \$1.88 | \$126,581 | \$1.61 | \$102,823 | \$1.30 | \$107,137 | \$1.36 | \$72,822 | \$22,748 | \$95,570 | \$1.21 | \$79,676 | \$21,599 | \$101,275 | \$1.29 |
| Bigelow | 92,500 | \$172,275 | \$1.42 | \$96,793 | \$1.05 | \$106,116 | \$1.15 | \$121,461 | \$1.31 | \$69,409 | \$49,674 | \$119,083 | \$1.29 | \$78,943 | \$57,058 | \$136,001 | \$1.47 |
| Brown | 153,020 | \$272,547 | \$1.82 | \$222,671 | \$1.46 | \$292,029 | \$1.91 | \$254,837 | \$1.67 | \$123,164 | \$156,222 | \$279,386 | \$1.83 | \$119,105 | \$159,513 | \$278,617 | \$1.82 |
| Day | 151,301 | \$230,070 | \$2.48 | \$295,798 | \$1.96 | \$278,944 | \$1.84 | \$334,073 | \$2.21 | \$253,207 | \$110,302 | \$363,509 | \$2.40 | \$261,108 | \$84,621 | \$345,729 | \$2.29 |
| Oak Hill | 96,200 | \$289,121 | \$1.95 | \$175,548 | \$1.82 | \$216,656 | \$2.25 | \$240,445 | \$2.50 | \$150,364 | \$65,285 | \$215,649 | \$2.24 | \$180,735 | \$62,326 | \$243,061 | \$2.53 |
| Newton North | 410,000 | \$346,859 | \$2.11 | \$905,067 | \$2.21 | \$810,005 | \$1.98 | \$1,061,883 | \$2.59 | \$790,634 | \$180,934 | \$971,568 | \$2.37 | \$808,504 | \$170,048 | \$978,552 | \$2.39 |
| South High | 389,550 | \$880,830 | \$1.76 | \$669,494 | \$1.72 | \$573,626 | \$1.47 | \$665,182 | \$1.71 | \$541,655 | \$230,921 | \$772,576 | \$1.98 | \$364,240 | \$207,523 | \$571,763 | \$1.47 |
| Ed Center | 70,000 | \$556,833 | \$3.75 | \$242,932 | \$3.47 | \$186,189 | \$2.66 | \$236,927 | \$3.38 | \$135,932 | \$83,141 | \$219,073 | \$3.13 | \$134,096 | \$92,355 | \$226,451 | \$3.24 |
| NECP* | 40,600 | \$183,925 | \$1.64 | \$51,016 | \$1.26 | \$39,384 | \$0.97 | \$63,848 | \$1.57 | \$92,872 | \$5,210 | \$98,082 | \$2.42 | \$144,124 | \$800 | \$144,923 | \$3.57 |
| Total | 2,265,843 | \$4,423,108 | \$1.95 | \$4,126,520 | \$1.82 | \$4,063,177 | \$1.79 | \$4,738,748 | \$2.09 | \$3,118,175 | \$1,579,588 | \$4,697,763 | \$2.07 | \$3,078,863 | \$1,515,984 | \$4,594,847 | \$2.03 |

FY23 Budget minus Actual
\$39,312 \$63,604 \$102,916
*Before January 2023, NECP was formerly known as 687 Watertown Street. This building has recently finished rennovations and will operate solely on electricity

FY23 Electricity and Natural Gas

| School | Sq. Ft. | Electricity (KWH) |  |  |  |  |  | Natural Gas (Therms) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY19 Actual | FY20 Actual | FY21 Actual | FY22 <br> Actual | FY23 Budget | FY23 <br> Projected | FY19 Actual | FY20 Actual | FY21 Actual | FY22 Actual | FY23 Budget | FY23 <br> Projected |
| Angier | 76,500 | 474,312 | 401,616 | 488,798 | 488,568 | 485,857 | 732,704 | 25,082 | 19,444 | 19,674 | 20,432 | 20,540 | 25,038 |
| Aquinas | 51,065 | 248,400 | 218,640 | 261,692 | 262,700 | 157,084 | 268,409 | 1,421 | 1,303 | 1,337 | 1,271 | 1,283 | 758 |
| Bowen | 69,535 | 212,760 | 127,240 | 203,782 | 210,004 | 194,476 | 229,980 | 47,012 | 45,575 | 58,042 | 70,656 | 54,710 | 50,435 |
| Burr | 55,399 | 158,848 | 138,612 | 169,627 | 177,682 | 169,890 | 166,477 | 17,097 | 14,583 | 26,041 | 21,417 | 22,498 | 19,269 |
| Cabot | 43,584 | 0 | 394,229 | 561,407 | 515,223 | 541,556 | 516,508 | 0 | 18,677 | 27,729 | 23,801 | 22,825 | 16,435 |
| Countryside | 49,612 | 287,706 | 243,888 | 296,328 | 273,646 | 225,381 | 291,596 | 45,647 | 29,881 | 46,012 | 39,909 | 44,919 | 37,922 |
| Franklin | 62,746 | 215,363 | 193,488 | 229,228 | 236,972 | 402,433 | 241,692 | 57,609 | 53,791 | 54,149 | 64,533 | 58,796 | 60,245 |
| Horace Mann | 53,532 | 282,240 | 266,640 | 427,406 | 409,749 | 307,042 | 364,060 | 15,424 | 13,738 | 24,321 | 14,476 | 19,839 | 16,053 |
| Lincoln-Eliot | 51,074 | 246,692 | 221,795 | 236,095 | 243,718 | 236,118 | 260,962 | 57,252 | 40,946 | 61,016 | 49,214 | 55,018 | 48,582 |
| Mason-Rice | 43,000 | 232,440 | 189,965 | 192,656 | 246,080 | 227,728 | 226,446 | 27,334 | 30,834 | 32,774 | 37,067 | 31,957 | 27,394 |
| Memorial-Spaulding | 68,775 | 236,240 | 208,160 | 232,000 | 234,788 | 231,551 | 246,417 | 61,243 | 66,209 | 57,468 | 52,439 | 56,625 | 50,463 |
| Peirce | 36,050 | 128,040 | 107,760 | 128,806 | 144,505 | 128,886 | 161,796 | 1,937 | 9,820 | 3,718 | 3,616 | 5,406 | 4,898 |
| Underwood | 43,300 | 135,301 | 126,005 | 143,715 | 172,461 | 144,513 | 159,255 | 52,446 | 51,282 | 61,008 | 54,840 | 57,654 | 48,098 |
| Ward | 38,000 | 143,760 | 111,640 | 134,789 | 149,207 | 135,684 | 150,956 | 45,626 | 45,990 | 58,040 | 52,289 | 53,043 | 45,447 |
| Williams | 41,700 | 168,760 | 144,840 | 144,293 | 167,975 | 165,416 | 175,266 | 43,193 | 34,631 | 44,190 | 41,106 | 43,452 | 41,238 |
| Zervas | 78,800 | 474,780 | 407,518 | 297,379 | 255,106 | 348,435 | 355,348 | 20,370 | 13,882 | 20,312 | 13,540 | 18,296 | 14,836 |
| Bigelow | 92,500 | 400,800 | 331,200 | 296,722 | 334,573 | 340,833 | 355,014 | 55,407 | 28,142 | 45,951 | 40,567 | 41,541 | 43,393 |
| Brown | 153,020 | 470,212 | 414,644 | 432,051 | 419,567 | 456,439 | 499,983 | 152,625 | 138,142 | 158,424 | 125,027 | 156,595 | 136,474 |
| Day | 151,301 | 1,210,228 | 1,041,596 | 995,960 | 950,641 | 1,070,431 | 1,194,090 | 61,920 | 41,512 | 82,098 | 65,162 | 76,794 | 65,329 |
| Oak Hill | 96,200 | 610,520 | 513,740 | 617,328 | 726,997 | 644,067 | 666,906 | 43,288 | 44,154 | 61,788 | 51,658 | 54,808 | 49,056 |
| Newton North | 410,000 | 3,874,980 | 3,436,920 | 3,326,174 | 3,196,944 | 3,412,369 | 3,443,933 | 165,298 | 139,065 | 149,729 | 156,074 | 153,794 | 144,277 |
| South High | 389,550 | 2,947,684 | 2,691,141 | 2,165,633 | 2,328,635 | 2,510,449 | 2,405,566 | 180,222 | 153,297 | 168,961 | 163,750 | 174,207 | 166,552 |
| Ed Center | 70,000 | 746,029 | 737,381 | 601,396 | 658,487 | 703,595 | 711,887 | 79,945 | 72,624 | 76,276 | 91,570 | 82,565 | 74,724 |
| NECP* | 40,600 | 212,640 | 173,840 | 155,429 | 13,101 | 115,991 | 622,654 | 16,403 | 15,894 | 13,273 | 0 | 3,757 | 0 |
| Total | 2,265,843 | 14,118,735 | 12,842,498 | 12,738,691 | 12,817,329 | 13,356,224 | 14,447,904 | 1,273,801 | 1,123,416 | 1,352,328 | 1,254,414 | 1,310,920 | 1,186,915 |

*Before January 2023, NECP was formerly known as 687 Watertown Street. This building has recently finished rennovations and will operate solely on electricity

| School | Sq. Ft. | FY19 Actual |  | FY20 Actual |  | FY21 Actual |  | FY22 Actual |  | FY23 Budget |  | FY23 Projected |  | Budget minus Projected |  | Proj Average Cost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | KWH | Cost | KWH | Cost | KWH | Cost | KWH | Cost | KWH | Cost | KWH | Cost | KWH | Cost | FY23 Cost/Sq Ft |
| Angier | 74,900 | 474,312 | \$97,135 | 401,616 | \$104,175 | 488,798 | \$116,381 | 488,568 | \$137,659 | 485,857 | \$112,069 | 732,704 | \$121,244 | -246,847 | -9,175 | 1.46 |
| Aquinas | 51,065 | 248,400 | \$56,263 | 218,640 | \$43,500 | 261,692 | \$45,311 | 262,700 | \$56,962 | 157,084 | \$40,889 | 268,409 | \$58,094 | -111,325 | -\$17,205 | 0.80 |
| Bowen | 69,535 | 212,760 | \$37,047 | 127,240 | \$21,086 | 203,782 | \$33,634 | 210,004 | \$35,887 | 194,476 | \$30,977 | 229,980 | \$18,838 | -35,504 | \$12,139 | 0.45 |
| Burr | 55,399 | 158,848 | \$33,762 | 138,612 | \$29,934 | 169,627 | \$31,948 | 177,682 | \$41,067 | 169,890 | \$37,411 | 166,477 | \$35,617 | 3,414 | \$1,794 | 0.68 |
| Cabot | 43,584 | 0 | \$0 | 394,229 | \$99,401 | 561,407 | \$119,362 | 515,223 | \$132,099 | 541,556 | \$146,766 | 516,508 | \$118,430 | 25,049 | \$28,336 | 3.37 |
| Countryside | 51,400 | 282,240 | \$68,367 | 243,888 | \$63,341 | 296,328 | \$75,062 | 273,646 | \$97,193 | 225,381 | \$82,618 | 291,596 | \$104,548 | -66,216 | -\$21,930 | 1.67 |
| Franklin | 65,000 | 287,706 | \$68,239 | 193,488 | \$39,063 | 229,228 | \$37,875 | 236,972 | \$52,152 | 402,433 | \$41,304 | 241,692 | \$49,878 | 160,741 | -\$8,574 | 0.66 |
| Horace Mann | 56,764 | 215,363 | \$42,943 | 266,640 | \$78,817 | 427,406 | \$93,055 | 409,749 | \$101,690 | 307,042 | \$108,564 | 364,060 | \$82,865 | -57,017 | \$25,699 | 2.03 |
| Lincoln-Eliot | 40,600 | 212,640 | \$45,216 | 221,795 | \$47,070 | 236,095 | \$42,583 | 243,718 | \$55,487 | 236,118 | \$54,321 | 260,962 | \$57,066 | -24,843 | -\$2,745 | 1.06 |
| Mason-Rice | 51,074 | 246,692 | \$50,213 | 189,965 | \$42,865 | 192,656 | \$39,404 | 246,080 | \$63,189 | 227,728 | \$45,857 | 226,446 | \$52,170 | 1,282 | -\$6,313 | 1.07 |
| Memorial-Spaulding | 42,400 | 232,440 | \$48,963 | 208,160 | \$56,478 | 232,000 | \$75,838 | 234,788 | \$80,810 | 231,551 | \$63,851 | 246,417 | \$76,997 | -14,866 | -\$13,146 | 0.93 |
| Peirce | 68,775 | 236,240 | \$55,234 | 107,760 | \$23,358 | 128,806 | \$25,141 | 144,505 | \$33,150 | 128,886 | \$28,489 | 161,796 | \$33,445 | -32,910 | -\$4,956 | 0.79 |
| Underwood | 36,050 | 128,040 | \$27,468 | 126,005 | \$25,898 | 143,715 | \$26,559 | 172,461 | \$35,469 | 144,513 | \$26,096 | 159,255 | \$32,873 | -14,742 | -\$6,777 | 0.60 |
| Ward | 43,300 | 135,301 | \$28,178 | 111,640 | \$24,267 | 134,789 | \$24,562 | 149,207 | \$42,386 | 135,684 | \$28,146 | 150,956 | \$31,183 | -15,272 | -\$3,037 | 0.74 |
| Williams | 38,000 | 143,760 | \$30,989 | 144,840 | \$29,461 | 144,293 | \$24,281 | 167,975 | \$35,441 | 165,416 | \$40,758 | 175,266 | \$35,086 | -9,850 | \$5,672 | 0.98 |
| Zervas | 41,700 | 168,760 | \$35,841 | 407,518 | \$110,540 | 297,379 | \$78,943 | 255,106 | \$89,665 | 348,435 | \$72,822 | 355,348 | \$79,676 | -6,913 | -\$6,854 | 0.92 |
| Bigelow | 80,500 | 474,780 | \$122,757 | 331,200 | \$68,564 | 296,722 | \$55,795 | 334,573 | \$73,886 | 340,833 | \$69,409 | 355,014 | \$78,943 | -14,181 | -\$9,534 | 0.75 |
| Brown | 92,500 | 400,800 | \$81,535 | 414,644 | \$90,991 | 432,051 | \$120,164 | 419,567 | \$105,660 | 456,439 | \$123,164 | 499,983 | \$119,105 | -43,544 | \$4,059 | 0.80 |
| Day | 146,000 | 470,212 | \$88,227 | 1,041,596 | \$220,410 | 995,960 | \$216,307 | 950,641 | \$261,267 | 1,070,431 | \$253,207 | 1,194,090 | \$261,108 | -123,659 | -\$7,901 | 1.67 |
| Oak Hill | 152,990 | 1,210,228 | \$233,644 | 513,740 | \$129,412 | 617,328 | \$140,397 | 726,997 | \$179,067 | 644,067 | \$150,364 | 666,906 | \$180,735 | -22,839 | -\$30,371 | 1.56 |
| Newton North | 96,200 | 610,520 | \$132,300 | 3,436,920 | \$739,541 | 3,326,174 | \$680,358 | 3,196,944 | \$838,784 | 3,412,369 | \$790,634 | 3,443,933 | \$808,504 | -31,565 | -\$17,870 | 1.93 |
| South High | 410,000 | 3,874,980 | \$651,542 | 2,691,141 | \$490,738 | 2,165,633 | \$328,025 | 2,328,635 | \$516,309 | 2,510,449 | \$541,655 | 2,405,566 | \$364,240 | 104,883 | \$177,415 | 1.41 |
| Ed Center | 383,000 | 2,947,684 | \$456,446 | 737,381 | \$166,392 | 601,396 | \$113,160 | 658,487 | \$133,239 | 703,595 | \$135,932 | 711,887 | \$134,096 | -8,293 | \$1,836 | 1.94 |
| NECP* | 70,000 | 746,029 | \$162,397 | 173,840 | \$33,340 | 155,429 | \$23,274 | 13,101 | \$63,431 | 115,991 | \$92,872 | 622,654 | \$144,124 | -506,663 | -\$51,252 | 2.29 |
| Total | 2,260,736 | 14,118,735 | \$2,654,706 | 12,842,498 | \$2,778,642 | 12,738,691 | \$2,567,420 | 12,817,329 | \$3,261,950 | 13,356,224 | \$3,118,175 | 14,447,904 | \$3,078,863 | -1,091,680 | \$39,312 | \$1.36 |

*Before January 2023, NECP was formerly known as 687 Watertown Street. This building has recently finished rennovations and will operate solely on electricity

| School | Sq. Ft. | FY19 Actual |  | FY20 Actual |  | FY21 Actual |  | FY22 Actual |  | FY23 Budget |  | FY23 Projected |  | Budget minus Projected |  | Proj <br> Average <br> Cost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Therms | Cost | Therms | Cost | Therms | Cost | Therms | Cost | Therms | Cost | Therms | Cost | Therms | Cost | $\begin{gathered} \text { FY23 } \\ \text { ost/Sq Ft } \end{gathered}$ |
| Angier | 74,900 | 25,082 | \$29,151 | 19,444 | \$21,734 | \$19,674 | \$27,138 | 20,432 | \$25,088 | 20,540 | \$25,400 | 25,038 | \$34,613 | -4,497 | -\$9,213 | \$0.45 |
| Aquinas | 51,065 | 1,421 | \$2,470 | 1,303 | \$2,328 | \$1,337 | \$2,346 | 1,271 | \$2,239 | 1,283 | \$2,184 | 758 | \$1,794 | 525 | \$390 | \$0.04 |
| Bowen | 69,535 | 47,012 | \$53,846 | 45,575 | \$49,841 | \$58,042 | \$66,890 | 70,656 | \$83,336 | 54,710 | \$66,878 | 50,435 | \$67,379 | 4,274 | -\$501 | \$0.97 |
| Burr | 55,399 | 17,097 | \$22,621 | 14,583 | \$16,688 | 26,041 | \$28,812 | 21,417 | \$26,225 | 22,498 | \$27,488 | 19,269 | \$24,656 | 3,229 | \$2,832 | \$0.45 |
| Cabot | 43,584 | 0 | \$0 | 18,677 | \$20,250 | 27,729 | \$30,649 | 23,801 | \$29,734 | 22,825 | \$30,258 | 16,435 | \$22,739 | 6,390 | \$7,519 | \$0.52 |
| Countryside | 65,000 | 45,647 | \$55,738 | 29,881 | \$33,587 | 46,012 | \$52,333 | 39,909 | \$56,611 | 44,919 | \$56,156 | 37,922 | \$52,364 | 6,996 | \$3,792 | \$1.06 |
| Franklin | 56,764 | 57,609 | \$72,766 | 53,791 | \$56,929 | 54,149 | \$62,980 | 64,533 | \$81,690 | 58,796 | \$69,711 | 60,245 | \$80,241 | -1,449 | -\$10,530 | \$1.28 |
| Horace Mann | 51,400 | 15,424 | \$18,690 | 13,738 | \$15,698 | 24,321 | \$27,048 | 14,476 | \$18,247 | 19,839 | \$24,709 | 16,053 | \$27,083 | 3,786 | -\$2,374 | \$0.51 |
| Lincoln-Eliot | 40,600 | 57,252 | \$64,993 | 40,946 | \$43,626 | 61,016 | \$65,964 | 49,214 | \$52,265 | 55,018 | \$65,857 | 48,582 | \$61,908 | 6,436 | \$3,949 | \$1.21 |
| Mason-Rice | 36,050 | 27,334 | \$35,165 | 30,834 | \$29,339 | 32,774 | \$32,024 | 37,067 | \$40,650 | 31,957 | \$38,720 | 27,394 | \$35,666 | 4,563 | \$3,054 | \$0.83 |
| Memorial-Spaulding | 68,775 | 61,243 | \$79,125 | 66,209 | \$71,819 | 57,468 | \$67,290 | 52,439 | \$64,023 | 56,625 | \$77,022 | 50,463 | \$69,716 | 6,162 | \$7,306 | \$1.01 |
| Peirce | 42,400 | 1,937 | \$3,238 | 9,820 | \$7,782 | 3,718 | \$5,062 | 3,616 | \$4,548 | 5,406 | \$7,127 | 4,898 | \$6,963 | 508 | \$164 | \$0.19 |
| Underwood | 43,300 | 52,446 | \$66,133 | 51,282 | \$54,262 | 61,008 | \$65,340 | 54,840 | \$72,181 | 57,654 | \$68,396 | 48,098 | \$61,086 | 9,556 | \$7,310 | \$1.41 |
| Ward | 38,000 | 45,626 | \$57,808 | 45,990 | \$48,865 | 58,040 | \$62,223 | 52,289 | \$46,651 | 53,043 | \$63,200 | 45,447 | \$58,659 | 7,596 | \$4,541 | \$1.54 |
| Williams | 41,700 | 43,193 | \$54,895 | 34,631 | \$37,237 | 44,190 | \$50,309 | 41,106 | \$48,825 | 43,452 | \$52,045 | 41,238 | \$55,277 | 2,214 | -\$3,232 | \$1.33 |
| Zervas | 80,500 | 20,370 | \$25,219 | 13,882 | \$16,041 | 20,312 | \$23,880 | 13,540 | \$17,472 | 18,296 | \$22,748 | 14,836 | \$21,599 | 3,460 | \$1,149 | \$0.27 |
| Bigelow | 92,500 | 55,407 | \$49,518 | 28,142 | \$28,229 | 45,951 | \$50,321 | 40,567 | \$47,575 | 41,541 | \$49,674 | 43,393 | \$57,058 | -1,852 | -\$7,384 | \$0.62 |
| Brown | 146,000 | 152,625 | \$191,012 | 138,142 | \$131,680 | 158,424 | \$171,865 | 125,027 | \$149,177 | 156,595 | \$156,222 | 136,474 | \$159,513 | 20,121 | -\$3,291 | \$1.04 |
| Day | 152,990 | 61,920 | \$141,843 | 41,512 | \$75,388 | 82,098 | \$62,636 | 65,162 | \$72,806 | 76,794 | \$110,302 | 65,329 | \$84,621 | 11,465 | \$25,681 | \$0.56 |
| Oak Hill | 96,200 | 43,288 | \$55,477 | 44,154 | \$46,136 | 61,788 | \$76,259 | 51,658 | \$61,378 | 54,808 | \$65,285 | 49,056 | \$62,326 | 5,752 | \$2,959 | \$0.65 |
| Newton North | 410,000 | 165,298 | \$214,559 | 139,065 | \$165,526 | 149,729 | \$129,646 | 156,074 | \$223,099 | 153,794 | \$180,934 | 144,277 | \$170,048 | 9,518 | \$10,886 | \$0.41 |
| South High | 383,000 | 180,222 | \$229,288 | 153,297 | \$178,756 | 168,961 | \$245,601 | 163,750 | \$148,873 | 174,207 | \$230,921 | 166,552 | \$207,523 | 7,654 | \$23,398 | \$0.53 |
| Ed Center | 70,000 | 79,945 | \$100,387 | 72,624 | \$76,540 | 76,276 | \$73,029 | 91,570 | \$103,687 | 82,565 | \$83,141 | 74,724 | \$92,355 | 7,840 | -\$9,214 | \$1.32 |
| NECP* | 51,074 | 16,403 | \$21,528 | 15,894 | \$17,676 | 13,273 | \$16,110 | 0 | \$417 | 3,757 | \$5,210 | 0 | \$800 | 3,757 | \$4,410 | \$0.02 |
| Total | 2,260,736 | 1,273,801 | \$1,645,470 | 1,123,416 | \$1,245,958 | 1,352,328 | \$1,495,757 | 1,254,414 | \$1,476,798 | 1,310,920 | \$1,579,588 | 1,186,915 | \$1,515,984 | 124,005 | \$63,604 | \$0.68 |

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